MIFACE INVESTIGATION: #01MI011

SUBJECT: Machinist Struck and Killed by Fragments from Ruptured Steam Turbine Housing

Summary

On Saturday, February 24, 2001, a 51-year old journeyman machinist was killed when he was struck by fragments projected from a steam turbine that broke apart during an overspeed trip test. He and several other employees of his company that rebuilt the turbine (Company A), employees of the company that operated the steam turbine (Company B), and employees of the company that owned, maintained and used the wind generated by the turbine (Company C) were observing the test.

Three overspeed trip tests were required before the turbine that had recently been sent out for repairs could be brought into production operation. The overspeed trip test consisted of allowing the turbine to accelerate to a particular rpm speed to test a mechanical shutoff valve that would prevent the turbine from accelerating to a dangerous speed. On the second test, the mechanical shutoff valve did not function properly and allowed the turbine to reach an overspeed condition. The turbine buckets overran their safe speed, and the turbine rotor failed. One hundred buckets broke away from one of the twelve rings on the shaft and pierced the two-inch thick turbine housing. Fragments from the broken housing and turbine buckets struck the victim causing his death.

RECOMMENDATIONS

- Develop, document, and implement a procedure for inspecting, reporting, operating, maintaining, and repairing equipment and replacing defective equipment based on manufacturer's instructions, industry guidelines and consensus standards. A job safety analysis of all routine and non-routine work should be included in the procedures.
- Train workers to use the procedures developed in accordance with the manufacturer's instructions, industry standards, and consensus guidelines. Use the job safety analyses to improve workers' ability to recognize existing or potential hazardous conditions.
- Develop a clear description of job responsibilities and accountability for each worker and supervisor.
- Do not operate equipment with nonfunctioning or malfunctioning parts.
- Provide guardrails, barriers, signs, floor markings, and signals to warn workers of potential hazards.

INTRODUCTION

On Saturday, February 24, 2001, a 51-year old journeyman machinist was killed when he was struck by fragments projected from a steam turbine that broke apart during an overspeed trip test. On February 26, 2001, MIFACE investigators were informed by the Michigan Occupational Safety and Health Act (MIOSHA) 24-hour fatality report system that a work-related fatal injury occurred on February 24, 2001. On August 15, 2001, the MIFACE researcher interviewed the Safety Engineer of one of the companies involved in the incident. The Safety Engineer accompanied the researcher into the plant, showed her the incident site and described the events that he had been told had taken place that resulted in the fatality.

The MIOSHA investigation resulted in two citations being issued to Company B, the company that operated the turbines, two citations being issued to Company C, the company that owned and maintained the turbines, and one recommendation being issued to Company A, the company whose employee had been killed. The two citations issued to Companies B and C were similar yet tailored to the specific responsibilities of each of the companies. One citation addressed development, documentation and implementation of procedures based on manufacturer guidelines and industry procedures. One citation addressed training the employees in the procedures. The recommendation to Company A was to instruct their employees to leave the area when their work was completed.

INVESTIGATION

On Saturday, February 24, 2001, a 51-year old journeyman machinist was killed when he was struck by fragments projected from a steam turbine that broke apart during an overspeed trip test. He and six others were observing the test on the platform that supports the turbine. Six other workers were in the area, but not on the platform. The victim was a 14-year employee of the firm that had recently rebuilt the steam turbine.

Employees from three companies were onsite at the time of the fatality. The victim's company (Company A) had recently rebuilt the turbine and was assisting with bringing it online. A second company (Company B) operated the steam turbine. A third company (Company C) owned the turbine was responsible for start-up and testing, general maintenance, and repair of the turbine. This shared responsibility situation resulted from an event that had occurred two years previously when Companies B and C were involved in a boiler explosion where six workers were killed. At that time, Companies B and C entered into an agreement whereby Company B, the company that owned the turbines, sold them to Company C. Company B continued to operate the turbines. Company C owned, maintained, and repaired them. Company C needed the wind provided by the turbines to produce a product.

The No 3 turbine involved in the fatality was a General Electric steam turbine purchased in 1930. Of the four turbines owned and used by Company C to supply wind to its blast furnaces, Nos 3 and 4 turbines were identical. The other two were from a different manufacturer. No 3 turbine had been out of service for maintenance since August, 2000, when a piece of steel in a steam line had caused bucket damage. The shaft, rotor, and turbine buckets had been sent to Company A to be rebuilt. Company A had been conducting maintenance on this turbine and the three other steam turbines in this facility for many years. The turbine had been reassembled at the owner's site in December, 2000, and was being brought online through January, 2001.

On the day the fatality occurred, overspeed trip tests were to be conducted by employees from the company that operated the equipment, Company B. Prior to the overspeed trip tests, workers from Companies A, B, and C were conducting a test which required running the turbine on idle for 45 to 60 minutes. There had been problems with a bearing blowing out. The victim was involved in the idling tests. The workers were on the platform near the turbine so they could place their hands on the housing to feel the bearing temperature through the housing during the idle tests. Those tests had been completed. The victim remained on the platform after the completion of the idle test to observe the overspeed trip test. He was not taking part in the overspeed trip test.

Three overspeed trip tests were required before returning the steam turbine into operation. The overspeed trip test consisted of allowing the turbine to accelerate to a maximum rpm speed to test a mechanical shutoff valve. The mechanical shutoff valve was designed to cut off the flow of steam to the turbine at the maximum rpm and thereby prevent the turbine from accelerating to a dangerous speed. Employees were not sure of the actual maximum operating speed or trip speed of the turbine. The General Electric Owner/Operator Manual stated that the operating speed was 3370 - 4100 rpm. Some employees thought it was 4100 to 4200 rpm. One employee indicated that the operating speed was about 4100 rpm. This same employee was not sure but thought that tests to trip the overspeed protection device were done at or as close to 4510 as possible. The manufacturer's brass tag on the turbine stated the mechanical shutoff valve would trip at 4500 rpm.

At the time of the incident the employees were unaware that the turbine overspeed trip tests could have been conducted from a Compressor Control Corporation (CCC) control unit computer if it had been programmed to do so. The CCC computer had not been programmed, so the test was conducted as it had been in the past. A worker on the platform next to the turbine attached a loop calibrator to the steam admission valve, a transducer actuated by an electrical current. The electrical current was read and adjusted on a milliamp meter. The transducer ultimately controlled the amount of steam provided to the turbine and thereby its speed.

The rpm gauge mounted on the turbine and located at a critical area adjacent to the emergency mechanical trip device was not accurate and did not function per design, so no one had been positioned there to physically trip the mechanical device in case it did not trip on its own. The only functioning rpm readout was on the CCC rpm readout panel on the wall approximately 35 feet from the turbine platform. A person stationed at the CCC rpm readout panel signaled to the person controlling the milliamp meter on the turbine platform whether the rpm should be increased or decreased. Hand signals were used because of the excessive background noise.

Results of the investigation indicated that the hand signals used by the various workers who conducted the overspeed trip tests were not consistent. Some workers used one hand to indicate rpm by raising fingers to indicate 1000's and 100's. Others signaled by using their hands. The higher hand indicated 1000's and the lower hand indicated 100's.

At approximately 1:00 p.m., the turbine was started and idled at about 1000 rpm for about 45 minutes to warm up. At approximately 1:55 p.m., the first of the three required trip tests was conducted. According to one employee the mechanical shutoff valve tripped out at 4523 rpm.

On the second of the three planned trip tests, the mechanical shutoff valve did not trip properly. The operator monitoring the rpm at the CCC rpm readout panel was for some reason momentarily unaware that the turbine was exceeding its limit. By the time he recognized the

situation and signaled for the milliamp current that was controlling the transducer to be reduced, it was too late to stop the turbine from overspeeding. The mechanical shutoff device did not trip (Figure 2). The turbine buckets overran their safe speed causing a catastrophic failure of the turbine rotor. There were 12 rings on the turbine shaft (Figure 3). One hundred buckets broke away from one of the twelve rings on the shaft and pierced the two-inch thick turbine housing. The other eleven rings remained intact. The fragments resulting from the broken housing and turbine buckets struck the victim causing severe injuries and death.

Several factors contributed to the death of the worker:

- No process existed to safely conduct the overspeed trip test in accordance with the General Electric Owner/Operator Manual, industry guidelines, and consensus standards for steam turbines such as American National Standards Institute (ANSI), American Society of Manufacturing Engineers (ASME), American Society for Testing and Materials (ASTM) and Factory Mutual.
- No one had been trained to conduct the test in a safe manner.
- No clear delegation of responsibility or accountability existed.
- The safety tests were conducted on a mechanical safety device with no redundant safety controls in the case of the failure of the mechanical safety device.
- The rpm gauge on the turbine was not functional.
- The rpm readout was located some distance from the person controlling the steam release resulting in the necessity of using hand signals to communicate regarding supplying more or less current.
- The hand signals used by the persons conducting the test were not consistent.
- Workers not authorized to be present during the test were present in positions that placed them at risk of injury and death.
- The turbine propellor was disconnected from the system so the turbine had no opposing force to overcome and came up to its overspeed condition quickly.

Changes have been made since the fatality occurred including:

- The No 3 steam turbine involved in the fatality has been removed from the plant. Changes were implemented for No 4 turbine. It is identical to No 3.
- Procedures for conducting the overspeed trip test according to manufacturer's instructions, industry guidelines, and consensus standards were developed.
- The CCC computer control was programmed so that the test can be conducted from inside a control booth.

- The position of the control booth was changed and the structure of the control booth was improved to allow workers to operate the steam turbine tests from inside the control booth.
- Workers were trained regarding the procedures to be followed to conduct the overspeed trip test and their individual responsibilities associated with it.
- Redundant safety controls were established for conducting the overspeed trip test: the manual shutoff valve is the primary control, the person in the control booth conducting the test is located next to an emergency stop; the computer controlling the test is programmed to electronically shut down at a particular ceiling speed.
- No one is allowed near the equipment during the test.
- Barricades, warning signs, and markings identify the restricted area. These warnings can be seen in Figure 1 as they were implemented for the No 4 steam turbine.
- Procedures for conducting the test were developed and all workers were trained in using those procedures.

CAUSE OF DEATH

The cause of death as stated on the death certificate was multiple injuries. The results of all toxicological tests were negative.

RECOMMENDATIONS/DISCUSSION

 Develop, document, and implement a procedure for inspecting, reporting, operating, maintaining, and repairing equipment and replacing defective equipment based on manufacturer's instructions, industry guidelines and consensus standards. A job safety analysis of all routine and non-routine work should be included in the procedures.

A thorough job safety analysis of this non-routine operation would have identified many of the factors that contributed to the fatality. It may have identified the fact that the test could have been conducted remotely through the CCC controller computer or that other changes could be made to the location or position of the equipment and/or the operation of the equipment to improve safe operation. It would have identified that the hand signals used for communication were not consistent between workers. It should have identified the fact that no redundant safety controls existed in case the mechanical trip shutoff valve malfunctioned.

• Train workers to use the procedures developed in accordance with the manufacturer's instructions, industry standards, and consensus guidelines. Use the job safety analyses to improve workers' ability to recognize existing or potential hazardous conditions.

The mental exercise of conducting a job safety analysis can enhance training and creates awareness regarding safety in general. It can sharpen one's ability to recognize potential hazards even when they are not directly related to those being studied.

• Develop a clear description of job responsibilities and accountability for each worker and supervisor.

No specific provisions were included in the contract between the companies when the ownership of the steam turbines was changed from one to the other regarding how each company and its employees would transfer and share knowledge and responsibility for the operation and maintenance of the equipment. Some type of plan that considered and anticipated the importance of an organized transfer of responsibility and skills should have anticipated and prevented the situation that resulted in this fatality. Procedures for tracking and accountability of workers' and supervisors' responsibilities need to be developed and implemented to ensure the continuity of the process.

• Do not operate equipment with nonfunctioning or malfunctioning parts.

The rpm gauge on the turbine was located at a critical position next to the mechanical trip device. Someone positioned at that location would have been able to immediately identify the overspeed condition and physically trip the device. The gauge was placed there for just that reason. Because it was unusable, the designed safety control of the proximate position of the two parts was overlooked. The safety redundancy was subsequently eliminated.

• Provide guardrails, barriers, signs, floor markings, and signals to warn workers of potential hazards.

Although guardrails, barriers and signs cannot be the primary means to protect workers, they provide a useful visual reminder of existing hazards to supervisors and workers. The area identified as restricted surrounding No 4 turbine (Figure 1) would have encompassed the position where the victim was standing. A visual reminder should be sufficient in itself to warn a worker of a hazard. They also serve to underline the authority of a verbal reminder.

REFERENCES

- 1. <u>Accident Prevention Manual for Business & Industry</u>, Engineering and Technology, 11th Edition, National Safety Council, Chicago, 1997.
- 2. American Society of Mechanical Engineers Performance Test Code, (PTC) Overspeed Trip Systems for Steam Turbine Generators 20.2-1965 Reference 4
- 3. American Petroleum Institute (API) Standard 612, Special Purpose Steam Turbines for Petroleum, Heavy Duty Chemical & Gas Industry Services Reference 10
- 4. MIOSHA Standards cited in this report can be found at the Consumer and Industry Services, Bureau of Safety and Regulation Standards Division website at www.michigan.gov/cis. Follow the links *Workplace Safety & Health* then *Standards & Legislation* to locate and download MIOSHA Standards. The Standards can also be obtained for a fee by writing to the following address: Department of Consumer and Industry Services, MIOSHA Standards

Division, P.O. Box 30643, Lansing, MI 48909-8143. MIOSHA phone number is (517) 322-1845.

5. OSHA Job Hazard Analysis can be found at the OSHA website at http://www.OSHA.gov/

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Figure 1 Plant Area Showing Former Site of Turbine No 3 and Site of Turbine No 4



Figure 2 Mechanical Trip Device



Figure 3 Turbine Shaft and Rings

MIFACE

Investigation Report # 01 MI 011

Evaluation

To improve the quality of the MIFACE program and our investigation reports, we would like to ask you a few questions regarding this report.

Please rate the f	following on a so	cale of:		
Excellent	Good	Fair	Poor	
1	2	3	4	

What was your general impression of this MIFACE investigation report?

1	2	3	4					
Was the report Objective? Clearly written? Useful?					1 1 1	2 2 2	3 3 3	4 4 4
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Thank You!

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